**Wayland Mission Statement**

Wayland Baptist University exists to educate students in an academically challenging, learning-focused, and distinctively Christian environment for professional success, and service to God and humankind.

**Contact Information**

**Course**

: MGMT 5309 – VC01 – Human Resource Management Practices

**Campus**

: WBUOnline

**Term/Session**

**:** Summer, 2023 (May 29 to July 22, 2023)

**Instructor**

**:** Dr. Dave Rambow, Emeritus Professor of Management

**Office Phone Number/Cell #**

**:** (907) 242-4261 (Please no class after 9:00 p.m. EST)

**WBU Email Address**

**:** david.rambow@wayland.wbu.edu

**Office Hours, Building, and Location**

**:** No Office Hours

**Class Meeting Time and Location**

**:** BlackBoard, WBUOnline

**Textbook Information**

**Required Textbook(s) and/or Required Materials**

**:**

| **BOOK** | **AUTHOR** | **ED** | **YEAR** | **PUBLISHER** | **ISBN#** |
| --- | --- | --- | --- | --- | --- |
| Human Resource Management, Gaining a Competitive Advantage | Noe | 13th | 2023 | McGraw-Hill | 9781-26601-8169 |

*The textbook for this course is part of the* ***Wayland’s Automatic eBook*** *program. You will have access to an eBook and interactive learning material on the first day of class through your Blackboard course site. The cost of this Automatic eBook will be billed directly to your student account when you register for the course. You will be notified via email with access instructions and additional information. If you do not wish to participate in the Automatic eBook program, you will have the first 12 days of class to opt-out of the program (additional details will be outlined in your email instructions). For more information on the Automatic eBook program, visit the Wayland Bookstore* [*Automatic eBook FAQ*](https://bookstore.wbu.edu/site_inclusive.asp) *page.*

**Optional Materials**

**:**

1. American Psychological Association. (2019). *Publication manual of the American Psychological Association* (7th ed.). Washington DC: American Psychological Association
2. Learning Resource Center: The Wayland Library (Learning Resource Center) is available to all Wayland students at: [http://library.wbu.edu](https://webmail.wbu.edu/owa/redir.aspx?C=47gYOUv0XkCt_AMdzEWj6fdPe8FxTNAIOH59kNHmy9xsb1bBKilrMNvOUYx_O3uZE9hNOV4SEOs.&URL=http%3a%2f%2flibrary.wbu.edu) . Tutorials for accessing library resources are linked from the homepage.
3. c. Grammarly at

<https://www.grammarly.com>

**Course Information**

**Catalog Description**

**:**

Comprehensive strategic human resource management; philosophy of human resource management; behavioral science perspectives; ethical and legal environmental influences of employee and labor relations, diversity issues, and globalization challenges; performance management including metrics; information system tools, rewards, training, career management, and organizational change; analysis and design of jobs.

**Prerequisite:**BUAD 5300 (For the M.P.A. MGMT 3304 only)

**Course Outcome Competencies**

**:**

* Evaluate the significance of HRM partnering with management in creating a competitive advantage.
* Evaluate the external environment and the internal work processes of an organization to identify HR issues.
* Assess the role of job analysis to the HRM functions of EE Law, Staffing, Performance Management, Compensation Management, Risk Management, and Employee Relations.
* Evaluate an organization’s human resource needs using the HRM functions of HR Planning, Staffing, Performance Management, Compensation Management, Risk Management, and Employee Relations.
* Synthesize course information towards the Society for Human Resource Management (SHRM) Professional Human Resource Certification Examination

**Attendance Requirements**

WBUonline

Students are expected to participate in all required instructional activities in their courses. Online courses are no different in this regard; however, participation must be defined in a different manner. Student “attendance” in an online course is defined as active participation in the course as described in the course syllabus. Instructors in online courses are responsible for providing students with clear instructions for how they are required to participate in the course. Additionally, instructors are responsible for incorporating specific instructional activities within their course and will, at a minimum, have weekly mechanisms for documenting student participation. These mechanisms may include, but are not limited to, participating in a weekly discussion board, submitting/completing assignments in Blackboard, or communicating with the instructor. Students aware of necessary absences must inform the professor with as much advance notice as possible in order to make appropriate arrangements. Any student absent 25 percent or more of the online course, i.e., non-participatory during 2 or more weeks of an 8-week session, may receive an F for that course. Instructors may also file a Report of Unsatisfactory Progress for students with excessive non-participation. Any student who has not actively participated in an online class prior to the census date for any given session is considered a “no-show” and will be administratively withdrawn from the class without record. To be counted as actively participating, it is not sufficient to log in and view the course. The student must be submitting work as described in the course syllabus. Additional attendance and participation policies for each course, as defined by the instructor in the course syllabus, are considered a part of the university’s attendance policy.

**University Policies**

**Statement on Plagiarism and Academic Dishonesty**

**:** Wayland Baptist University observes a zero tolerance policy regarding academic dishonesty. Per university policy as described in the academic catalog, all cases of academic dishonesty will be reported and second offenses will result in suspension from the university.

**Disability Statement**

**:** In compliance with the Americans with Disabilities Act of 1990 (ADA), it is the policy of Wayland Baptist University that no otherwise qualified person with a disability be excluded from participation in, be denied the benefits of, or be subject to discrimination under any educational program or activity in the university. The Director of Counseling, Career and Disability Services serves as the coordinator of students with disability and should be contacted concerning accommodation request at (806) 291-3765. Documentation of a disability must accompany any request for accommodations.

Accessibility issues with content in WBUonline courses or in Blackboard should be addressed to the WBU accessibility coordinator, Rick Hammer, [hammerr@wbu.edu](mailto:hammerr@wbu.edu) or call 1-866-547-9192 for

24/7 Blackboard Support.

**Student Grade Appeals**

**:** Students shall have protection through orderly procedures against prejudices or capricious academic evaluation. A student who believes that he or she has not been held to realistic academic standards, just evaluation procedures, or appropriate grading, may appeal the final grade given in the course by using the student grade appeal process described in the Academic Catalog. Appeals may not be made for advanced placement examinations or course bypass examinations. Appeals are limited to the final course grade, which may be upheld, raised, or lowered at any stage of the appeal process. Any recommendation to lower a course grade must be submitted through the Vice President of Academic Affairs to the Faculty Assembly Grade Appeals Committee for review and approval. The Faculty Assembly Grade Appeals Committee may instruct that the course grade be upheld, raised, or lowered to a more proper evaluation.

**Course Requirements and Grading Criteria**

1. **Course Assignments:** All course assignments are due by mid-night in the time zone a class member resides. The due dates for various assignments are found in paragraph 18: *Tentative Schedule*. All course work must be a class member’s “original work.” This means that the student authored all assignments. Original work further means that when a class member applies ideas, concepts, theories, and/or principles from another author, then the class member properly credits the source.
2. All college-level work well be typed. Course work submitted late may be subject to a reduced by 1.5% for each day an assignment is late. See paragraph 18, Tentative Schedule, to assist with time management. I list below a breakout of course requirements with grading criteria.
3. **WBU Email Accounts:** All class members enrolled in this course will have an active WBU email account **by May 31.** Additionally, throughout this course, class members must check their respective WBU email accounts as a minimum once a week, beginning the first week of Summer term.
4. **READ THIS: Preparation, Participation, and Engagement**: The learning process mandates that a student **prepare** for each online session by (1) reading assigned chapter(s) (2) viewing and listening to video lectures in session tabs #1 through session #7, and (3) after listening each session’s video lectures, by sending an email response to the instructor with that session’s designated word; **participate** and **engage** by (1) reading individual and group assignment feedback documents and (2) after reading the group assignment feedback documents, class members will send an email response to the instructor with that group assignment feedback document’s designated word. The rubric below will be used to evaluate preparation, participation, and engagement. **Preparation, Participation, and Engagement represent 10% of the course total grade.**

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|  | **Online Class Sessions Missed** | | | | |
| **Criteria used to determine level of**  **Preparation, Participation, and Engagement** | **0** | **1** | **2** | **3** | **4** |
| **Class member demonstrated preparation** by viewing all PPT video presentaitons. **Class member demonstrated participation and engagement** by responding in email to the instructor on session video lectures and group feedback documents. Class member further demonstrated engagement by appling corrections to assignments from prior feedback documents. | **100%** | **90%** | **80%** | **70%** | **00%** |
| **Class member demonstrated preparation** by viewing 80% of all PPT video presentaitons. **Class member demonstrated occassional participation and engagement** by occassionally responding in email to the instructor on session video lectures and group feedback documents. Class member further demonstrated some preparedness by occassionally appling some corrections to assignments from prior feedback documents. | **90%** | **80%** | **70%** | **60%** | **00%** |
| **Class member demonstrated preparation** by viewing 70% of all PPT video presentaitons. **Class member demonstrated infrequently participation and engagement** by seldom responding in email to the instructor on session video lectures and group feedback documents. Class member seldom demonstrated preparedness by seldom appling corrections to assignments from prior feedback documents. | **70%** | **60%** | **50%** | **40%** | **00%** |
| **Class member demonstrated preparation** by viewing less than 70% of all PPT video presentaitons.  **Class member demonstrated little to no participation and engagement** by not responding in email to the instructor on session video lectures and group feedback documents. Class member did not demonstratde preparedness in appling corrections to assignments from prior feedback documents. | **50%** | **40%** | **30%** | **20%** | **00%** |

1. **Weekly Topic Assignment (WTA):**
   1. WTA prompts are found in the course BlackBoard within each Weekly Folder.
   2. The First Required Assignment will be assessed at 2.0 points.
   3. WTA #1 will be assessed for a maximum score of 6.0 points.
   4. WTAs #2 through #6 will be assessed for a maximum of 11.0 points.
   5. WTA #7 is provided for extra credit and will be assessed for a maximum of 3.0 points.
   6. Students will craft a *scholarly response* for WTAs #2 through WTA #7 prompts.
2. **HR Case Study Analyses Paper:** Graduate students will conduct an HR Case Study analysis and write an HR Case Study analysis paper. The due date for the HR Case Study analysis paper is found in paragraph 18, *Tentative Schedule*. **The HR Case Study paper is worth 19% for a total course grade.**
3. **Means for Assessing Outcome Competencies and computing final course grade:**
   1. Preparation, Participation, and Engagement **10%**
   2. First Required Assignment **02%**
   3. WTA #1 **06%**
   4. Five (5) BlackBoard Weekly Topic Assignments (WTA) (5 x 11 points each) **55%**
   5. Weekly Topic Assignment #8 **08%**
   6. HR Case Study **19%**

**100%**

1. **Technology Requirements:**

Graduate students are expected to perform basic computer hardware and software proficiency with commonly used software programs and maintain current software updates. Additionally, graduate students are responsible to maintain their respective ISP service. To view and listen to video PowerPoint lectures and to enter schedule Collaborate Ultra session, graduate students will use the Google Chrome browser. If a student’s PC does not have the Google Chrome browser, then the browser software can be downloaded for free at the Google Chrome web site.

**The University has a standard grade scale:**

A = 90-100, B = 80-89, C = 70-79, D = 60-69, F= below 60, W = Withdrawal, WP = withdrew passing, WF = withdrew failing, I = incomplete. An incomplete may be given within the last two weeks of a long term, within the last week of an 8-week session, or within the last two days of a microterm to a student who is passing, but has not completed a term paper, examination, or other required work for reasons beyond the student’s control. A grade of “incomplete” is changed if the work required is completed prior to the last day of the next long 16-week term or 8-week session, unless the instructor designates an earlier date for completion.  If the work is not completed by the appropriate date, the I is converted to an F.

**Tentative Schedule**

The tentative schedule provided below indicates specific University dates and course activities, assignments, and due dates. This schedule is provided to assist students in time management. Make time to review the schedule and note activities and due dates of assignments.

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| Date & Session # | Homework, Activities and Assignments |
| **FIRST ASSIGNMENT** | **On or before Wednesday, May 31,** complete the Required First Assignment |
| **HOMEWORK - Week 1**  May 29 – June 4 | **🕮**  Print and read course syllabus  **☞** Establish a WBU email account and send an email message to the instructor at [david.rambow@wayland.wbu.edu](mailto:david.rambow@wayland.wbu.edu) from WBU email account. (Instructions for establishing a WBU email account is located within the course BlackBoard site.  **🕮** Read Chapters 1 & 2 – (Noe et al., 2023) |
| **Week 1 Folder** | **🖳 In Week 1 Folder:** View and listen to 5 voice embedded video lectures (1) The Focus of this Course, (2) Course Introduction and Overview, (3) Systems Thinking, (4) Chapter 1, and (5) Chapter 2.  **Assignment:** Post response toWeekly Topic Assignment (WTA) #1A and send an email response to WTA #1B by **Sunday, June 4**. |
| **HOMEWORK - Week 2**  June 5 – June 11 | **JUNE 2: Last day to drop or withdraw without record/Census Date**  Read Chapters 3 & 4 – (Noe et al., 2023)  **Assignments:**   * Complete Weekly Topic Assignment (WTA) #2 prompt. * In Week 2 Folder - download and read HR Case Study narrative. As a reminder, the HR Case Study analysis paper is due Friday, July 21. |
| **Week 2 Folder** | **🖳 In Week 2 Folder:** View and listen to 3 voice embedded video lectures on Chapter 3, Chapter 4, and Scholarly Thinking and Writing  **Assignment**: Post response toWTA #2 prompt and provided feedback to one peer by **Sunday, June 11**. |
| **HOMEWORK - Week 3**  June 12 – June 18 | Read Chapters 5 & 6 – (Noe et al., 2023)  **Assignment** - Complete WTA #3 prompt. |

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| Tuesday, June 13  First live Collaborative meeting | 🖳 First live Collaborative Ultra session, Tuesday, June 13.   * Use only Google Chrome to access this live Collaborate Session. | |
| **Week 3 Folder** | 🖳 **In Week 3 Folder**: View and listen to 2 voice embedded video lectures on Chapter 5 and Chapter 6  **Assignment**: Post response to WTA #3 prompt and provided feedback to one peer by **Sunday, June 18** | |
| **HOMEWORK – Week 4**  June 19 – June 25 | **Week 4:** Read Chapters 7 & 8 – (Noe et al., 2023)  **Assignment** - Complete Weekly Topic Assignment (WTA) #4 prompt. | |
| **Date & Session #** | **Homework, Activities and Assignments** | |
| **Week 4 Folder** | **🖳 In Week 4 Folder**: View and listen to 2 voice embedded video lectures on Chapter 7 and Chapter 8.  **Assignment**: Post response to WTA #4 prompt and provided feedback to one peer by **Sunday, June 25.** | |
| **HOMEWORK - Week 5**  June 26- July 2 | **JUNE 30** – Last day to officially drop/withdraw from this course with a “W.”  Read Chapters 9 & 10 - (Noe et al., 2023)  **Assignment:** Complete Weekly Topic Assignment (WTA) #5 prompt. | |
| **Week 5 Folder** | **🖳 In Week 5 Folder**: View and listen to 2 voice embedded video lectures on Chapter 9 and Chapter 10.  **Assignment:** Complete WTA #5 prompt and provided feedback to one peer by **Sunday, July 2.** | |
| **HOMEWORK - Week 6**  July 3 – July 9 | Read Chapters 11 & 12 – (Noe et al., 2023)  **Assignment:** Complete Weekly Topic Assignment (WTA) #6 prompt. | |
|  | **July 4th Enjoy a Happy 4th of July Celebration** |  |
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| **Week 6 Folder** | **🖳**  **In Week 6 Folder**: View and listen to 2 voice embedded video lectures on Chapter 11 and Chapter 12.  **🕮 Session 6 Assignments:**   * Complete Weekly Topic Assignment (WTA) #5 prompt and provided feedback to one peer by **Sunday, July 9.** * Print HR Case Study Requires | |

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| HOMEWORK - Week 7  July 10 – July 16 | JULY 14: Last day to ofﬁcially drop or withdraw with “WP/WF”  Read Chapters 13 & 16 – (Noe et al., 2023)  Assignments:   * For EXTRA CREDIT – complete Weekly Topic Assignment (WTA) #7 prompt. * In Week 7 Folder - download and read HR Case Study Requirements, HR Case Study paper template and rubric. HR Case Study analysis paper – due Friday, September 29 by midnight (Central Time Zone). |
| **Tuesday, July 11**  **Second live Collaborative meeting** | **🖳**  Second live Collaborative Ultra session, Tuesday, July 11.  Use ONLY Google Chrome to access Collaborate session. |
| **Week 7** | **🖳 In Week 7 Folder**: View and listen to 2 voice embedded video lectures on Chapter 13 and Chapter 16.  **Assignment:** FOR EXTRA CREDIT - Complete Weekly Topic Assignment (WTA) #7 prompt by **Sunday, July 16.** |
| **Date & Session #** | **Homework, Activities and Assignments** |
| **HOMEWORK - Week 8**  July 16 – July 22 | **Assignments:**   * + - * Complete Weekly Topic Assignment (WTA) #8 prompt.       * Complete HR Case Study analysis paper – **due Friday, July 21** |
| **Week 8 Folder** | **Assignments:** Complete Weekly Topic Assignment (WTA) #8 and  **UPLOAD** HR Case Study analysis paper through the “HR Case Study Paper” link within Week 8 Folder by mid-night, **Friday, July 21.** |
| **Posting of Final Course Grade** | Final course grades will be posted **within Student Services** NLT noon (Central Time Zone) **Tuesday, July 25** |

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| NOTE: The professor reserves the right to alter this schedule as needed. Any revisions to this study plan will be announced through email to student’s WBU email account. |

**Additional Information**

* 1. **Students’ WBU Email Accounts:** By week 1 of theterm, graduate students will establish a WBU email account, and send an email to the instructor using the student’s WBU email account. This is a mandatory requirement. If a graduate student experiences difficulty establishing a WBU email account, then contact the instructor via the telephone number provided in this syllabus**. NOTE:** My email address is [david.rambow@wayland.wbu.edu](mailto:david.rambow@wayland.wbu.edu)
  2. **Students will check their respective WBU email accounts every week.**
  3. **Course/Assignment Information:**
     1. Students will need Internet to access BlackBoard. Additionally, students will need a computer with speakers or headsets in order to listen to voice embedded video PowerPoint lectures.
     2. All assignments are due is NLT 11:59 p.m. for the time zone the student resides. Late assignments are subject to score reduction.
     3. All written assignments will be assessed on the basis of 1) content, 2) grammar and punctuation, and 3) proper application of APA writing style (7th ed.).
     4. Questions concerning grades (scores) received on assignments will be resolved within one week after the assignment has been assessed.
     5. All work will be the original work of the individual student. Academic honesty is expected of all students. Plagiarism, cheating, and other acts that lack academic honesty will result in a zero (0) for an assignment, and additional actions as outlined within online WBU Academic Catalog 2022-2023, may be taken by the instructor.
     6. The student’s first point-of-contact for this course is the professor. If the professor cannot provide a satisfactory response, then the graduate students will next contact the student’s respective campus dean.

1. **Expectations and Responsibilities:**
   * 1. Instructor: As the instructor, I am responsible to communicate and instruct the course standards by presenting clear, meaningful video lectures, providing students timely and useful feedback on assignments, and responding back to students in a timely manner.
     2. Student: As member of this course, my expectations are that you:
   1. will read this syllabus completely and understand your responsibilities.
   2. will enter each on-line class session having read the assigned chapter(s) and having listened to the corresponding chapter lectures posted within BlackBoard.
   3. will complete and turn assignment at the due date.
   4. will present questions when text and /or lectured material are unclear.
   5. will commit yourself to the learning process.
   6. **will communicate with the professor.**